

2008 New Funding Allocation and Capital Plan for SDA Districts

Management's Presentation to the SDA Board

July 8, 2008



Process Overview

- June 2007 DOE commenced preparation of Education Facilities Needs Assessment to inform SDA planning
- June 2007 collaborative process initiated with DOE, SDA and Districts to identify top 3-5 priorities in each district
 - Goal to align District priorities with educational need
 - Identified critical needs within Districts
- April 2008 DOE initiated analysis of most critical projects among all districts based on district-identified priorities
 - Applied ranking criteria based upon educational adequacy
 - Established hierarchy among projects



Process Overview (continued)

- SDA, in consultation with DOE, applied newly available funding and programmatic policies and goals leading to development of 2008 Funding Allocation Plan
- Commencing in or about January 2009, SDA in consultation with DOE, Districts, and governing bodies in SDA Districts will develop strategic plan reflecting identified needs for future funding



Goals of the 2008 New Funding Allocation and Capital Plan for SDA Districts

- Complete 2007 Deferral Plan phase funded projects previously approved through preparation of bid documents
- Recognition of significant State investment (Sunk Costs)
- Equitable distribution of limited resources
- Full funding of Projects
- Maintain adequate Reserves for planning, emergent projects and other unforeseen events
- Provide for District Specific Adjustments

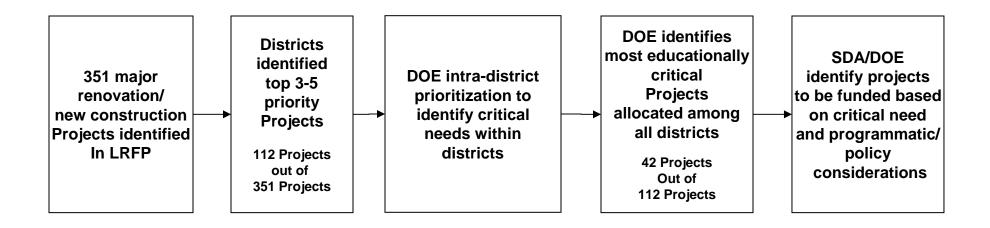


Complete 2007 Deferral Plan Phase Funded Projects

- Deferral Plan efficiently allocated then-remaining resources:
 - Fully funded 32 projects
 - Phase funded 27 projects
 Through preparation of bid documents
 - Retained adequate Reserve for emergent projects and other unforeseen events
- First priority for additional funding allocation
 - Fund Deferred projects through Completion
 - Projected Notice-to-Proceed dates subject to refinement
 - Total Estimated Cost to Complete: \$ 970.6m
 (Includes Anticipation of finalization of publicly articulated plans subject to DOE Approval)



Methodology for Determination of Need





Financial Assumptions

| | Funding - July 1, 2008 | \$2,900,000,000 |
|---|--|-----------------|
| + | Existing Reserve for Emergent Projects & Unforeseen Events (as of 6/30/08) | \$147,067,501 |
| + | Forecasted Interest Earnings on New Funding Allocation^ | \$54,300,000 |
| - | Estimated Costs to Complete May 2008 Emergent Projects | \$57,000,000 |
| - | Estimated Program Costs (related to new funding through 2013; G&A @ 3%) | \$90,000,000 |
| | Total Net Funding | \$2,954,367,501 |
| - | Cost to complete Deferred Projects* | \$970,554,176 |
| | Funding for Proposed 2008 New Funding Allocation & Capital Plan | \$1,983,813,325 |
| - | Reserve for Unforeseen Events | \$150,000,000 |
| - | Reserve for Emergent Projects | \$40,000,000 |
| - | Reserve for Adjustments to Planning Estimates | \$100,000,000 |
| | Remaining for major Facility Projects | \$1,693,813,325 |

^{^ -} Forecasted Interest earnings based on average rate of return experience over the previous 24 months

^{* -} Includes Anticipation of finalization of publicly articulated plans subject to DOE Approval



Methodology for Identification/Inclusion of New Projects

First

Educational Assessment

- Inter-District Prioritization Rating Criteria
 - District Size
 - Overcrowding based on existing enrollment
 - Preschool accommodations
 - Temporary and leased facilities
 - Annexes and remote buildings
 - Building age
 - Program Delivery
 - Facility EfficiencyStandards compliance
 - Long Range Facility Plan percentage complete

Second

State Investment

- Alignment of State financial investment with DOE/District educational priority alignment
 - Maximize educational benefit of prior funding investment
 - Complete projects with investments exceeding \$3m each for previously performed preconstruction activities

Third

Equity & Specific Adjustments

- Equity Adjustments
 - All districts to have at least one project funded through this authorization
 - No district to have more than four projects funded through this authorization, except if fifth project has Sunk Costs exceeding \$3m
- District Specific Adjustments
 - Address Higher Educational Priority
 - Result in Net Reduction of Costs



2008 New Funding Allocation and Capital Plan - SDA Districts

| Summary | | | | |
|---------------------------------|----|--|--|--|
| Completion of Deferred Projects | 27 | | | |
| Newly Funded Projects | 26 | | | |
| Total Projects | 53 | | | |



2008 New Funding Allocation and Capital Plan - SDA Districts (continued)

| <u>Projects</u> | # of Projects | <u>Cost</u> |
|---|--------------------|-------------|
| Completion of Deferred Projects | 27 | \$970.6m |
| Newly Funded Projects | 26 | \$1,679.0m |
| Reserve (for Planning, Emergent Projects and other) | unforeseen events) | \$304.8m |
| Total | 53 | \$2,954.4m |



Presentation of Projects to be Funded

- Listing of Projects Alphabetically by District with Cost Estimates
 - Cost Estimates based upon planning estimates and refined benchmarked assumptions
 - Anticipated cost adjustments are supported by the \$100m planning reserve
- Listing of Projects by Notice-to-Proceed Date
 - Like listing of Projects with Cost Estimates based upon planning estimates and refined benchmarked assumptions
 - Provides sense of direction of rollout
 - Recognizes importance of initiating work quickly
 - Availability of Education Facilities
 - > Economic Stimulus
 - SDA possesses the priority setting, planning, and controls to manage the rollout

2008 New Funding Allocation & Capital Plan for SDA Districts

Color Key

Listing of Projects to Be Funded Alphabetically by District with Cost

List of 27 Deferred Projects

Based on Planning Estimates for 26 New Projects

| | Based on Flamming Estimates for 20 | 3 | | | | | | |
|---------------|---|-----------|------------------------------|----------------|---------------|----------------|---------------|-------------------|
| | | F (1) | Pre-Construction Phase Costs | | | | | m · · |
| | | Estimated | | | | | | Total |
| | | Earliest | | | | | | Estimated Cost |
| | | Notice to | | Estimated | Estimated | Estimated | Total | to Complete |
| | | Proceed | Funding | Funding | Construction | Other Costs to | Estimated | from 2008 |
| District | School | Date | Expended | To be Expended | Phase Costs | Complete | Project Cost | \$2.9b Allocation |
| | New ES (Bangs Replacement) | May-11 | \$1,051,596 | | \$28,191,700 | \$1,780,842 | \$39,443,744 | \$38,392,149 |
| Bridgeton | Broad Street Elementary Reno | May-10 | \$243,060 | \$8,077,474 | \$26,326,493 | \$2,677,270 | \$37,324,298 | \$37,081,238 |
| | Boudinot Area ECC | May-11 | \$0 | 1 , - | \$7,885,360 | \$601,426 | \$9,380,911 | \$9,380,911 |
| Camden City | Pyne Poynt Family M.S. | Jan-09 | \$6,245,980 | \$1,873,066 | \$32,260,917 | \$1,355,413 | \$41,735,376 | \$33,616,330 |
| Camden City | Camden H.S. | Jun-10 | \$15,881,769 | \$9,224,286 | \$76,632,528 | \$8,514,725 | \$110,253,308 | \$94,371,539 |
| Camden City | Lanning Square E.S. | Aug-10 | \$2,383,411 | \$7,030,936 | \$32,777,320 | \$2,610,583 | \$44,802,250 | \$42,418,839 |
| East Orange | George Washington Carver | Jun-10 | \$3,246,645 | \$2,911,596 | \$24,188,643 | \$2,687,627 | \$33,034,510 | \$29,787,865 |
| Elizabeth | Academic Magnet HS (incl. Parking Deck) | Mar-11 | \$3,517,063 | \$7,235,949 | \$82,630,376 | \$8,043,665 | \$101,427,053 | \$97,909,990 |
| Garfield | James Madison School #10 | Sep-09 | \$3,086,066 | \$3,231,503 | \$22,669,149 | \$1,415,750 | \$30,402,468 | \$24,084,899 |
| | Middle School - New | Jan-11 | \$12,727,683 | \$5,037,815 | \$44,695,358 | \$3,787,742 | \$66,248,598 | \$53,520,915 |
| Harrison | HS conversion to MS | Jul-09 | \$1,256,398 | \$4,147,584 | \$34,456,848 | \$3,828,539 | \$43,689,369 | \$42,432,971 |
| Hoboken | Thomas G. Connors | Feb-10 | \$771,898 | \$1,772,948 | \$22,541,582 | \$1,592,029 | \$26,678,457 | \$24,133,611 |
| Irvington | Madison Avenue ES | Oct-10 | \$511,712 | \$7,065,812 | \$31,706,227 | \$3,224,362 | \$42,508,112 | \$41,996,400 |
| | ECC 13 | Jun-09 | \$3,179,562 | \$3,563,885 | \$16,454,745 | \$760,890 | \$23,959,082 | \$17,215,635 |
| | ECC 03 | Jun-09 | \$7,769,407 | \$2,077,216 | \$19,631,512 | \$941,647 | \$30,419,782 | \$20,573,159 |
| Jersey City | E.S. 3 (swapped w/ 24) | Jun-09 | \$402,973 | \$5,274,934 | \$40,441,159 | \$1,758,311 | \$47,877,376 | \$47,474,404 |
| Jersey City | P.S. 20 | Jul-09 | \$7,759,267 | \$2,398,314 | \$40,816,416 | \$3,250,865 | \$54,224,862 | \$46,465,595 |
| Jersey City | ECC 14 | May-11 | \$454,119 | | \$16,299,834 | \$767,446 | \$19,812,712 | \$17,067,280 |
| Keansburg | Lorraine Place ES | Jan-10 | \$5,285,228 | \$3,239,607 | \$32,160,568 | \$1,385,679 | \$42,071,083 | \$33,546,247 |
| Keansburg | New ECC PK-2 (Caruso) | Mar-10 | \$560,733 | \$3,313,478 | \$45,431,864 | \$3,618,467 | \$52,924,543 | \$52,363,810 |
| | Elberon E.S. | Jun-09 | \$1,175,140 | \$2,800,804 | \$36,323,077 | \$1,485,962 | \$41,784,984 | \$37,809,039 |
| Millville | New high school | Jan-10 | \$875,483 | \$7,881,628 | \$141,545,548 | \$13,778,770 | \$164,081,430 | \$163,205,947 |
| New Brunswick | Paul Robeson Community E.S.(Addition) | Nov-08 | \$1,940,442 | \$1,893,865 | \$25,945,430 | \$1,116,621 | \$30,896,358 | \$27,062,051 |
| New Brunswick | A. Chester Redshaw E.S. | Dec-08 | \$3,505,213 | \$1,701,203 | \$37,056,116 | \$2,020,462 | \$44,282,995 | \$39,076,578 |
| New Brunswick | K Center (Potential +10 PK Classrooms) | May-11 | \$849,053 | \$19,978,352 | \$23,340,121 | \$1,858,948 | \$46,026,474 | \$45,177,421 |
| Newark | Gladys Hillman-Jones M.S. | Nov-08 | \$4,837,775 | \$1,242,758 | \$19,057,851 | \$1,529,063 | \$26,667,447 | \$20,586,914 |
| Newark | Oliver Street | Jul-09 | \$11,374,918 | \$13,078,956 | \$50,399,312 | \$4,014,105 | \$78,867,292 | \$67,492,373 |
| Newark | South Street | Jul-09 | \$10,812,306 | \$9,591,327 | \$47,302,982 | \$3,767,494 | \$71,474,110 | \$60,661,804 |
| Newark | West Side | Jul-09 | \$9,729,319 | | \$91,722,348 | \$9,327,696 | \$142,354,039 | \$132,624,720 |
| Orange | Cleveland Street Elementary School | Mar-10 | \$1,124,071 | \$9,973,792 | \$20,984,250 | \$2,435,672 | \$34,517,784 | \$33,393,714 |
| Passaic City | Dayton Avenue Middle | Jan-10 | \$14,809,119 | | \$82,650,256 | \$6,571,091 | \$109,204,246 | \$94,395,128 |
| Passaic City | Dayton Avenue Elementary | Jan-10 | \$13,134,835 | \$2,809,991 | \$56,656,721 | \$4,354,429 | \$76,955,977 | \$63,821,142 |
| ĺ | New ECC & BOE @ Henry Street Site/Leonard | | , , | | | | | |
| Passaic City | Place | Sep-10 | \$681,773 | \$17,787,077 | \$30,541,700 | \$2,798,323 | \$51,808,872 | \$33,340,023 |

This chart has been reformatted from the original version presented to the SDA Board to provide an easy-to-read format and to clarify distinctions between total estimated project costs and estimated costs to be funded strictly through the new \$2.9 billion allocation.

2008 New Funding Allocation & Capital Plan for SDA Districts

Color Key
List of 27 Deferred Projects

Listing of Projects to Be Funded Alphabetically by District with Cost

Based on Planning Estimates for 26 New Projects

| | | Pre-Construction Phase Costs | | | | | | |
|----------------|--|--------------------------------------|---------------|----------------------|------------------------|-----------------------------|--------------------|--|
| | | Estimated Earliest Notice to Proceed | Funding | Estimated Funding | Estimated Construction | Estimated Other Costs to | Total Estimated | Total Estimated Cost to Complete from 2008 |
| District | School | Date | Expended | To be Expended | | Complete | Project Cost | \$2.9b Allocation |
| Passaic City | New ECC @ Dayton Avenue Site | Nov-10 | \$0 | | \$21,346,780 | \$1,064,053 | \$23,607,833 | \$22,410,833 |
| Paterson | New Elementary School at Marshall & Hazel | Dec-08 | \$8,835,765 | \$2,726,020 | \$39,684,635 | \$2,556,445 | \$53,802,865 | \$42,241,080 |
| | Marshall St. Bridge(included in preceding project; | | | | | | | |
| Paterson | listed separately consistent w/ List of 27) | Dec-08 | \$0 | \$200,865 | \$2,899,819 | \$0 | \$3,100,683 | \$2,899,819 |
| Paterson | Number 25 E.S. | Dec-08 | \$1,122,316 | \$1,736,671 | \$25,317,881 | \$2,208,513 | \$30,385,381 | \$27,526,394 |
| Paterson | PS # 16 ES | Apr-11 | \$1,617,686 | \$25,401,049 | \$41,210,039 | \$3,464,561 | \$71,693,335 | \$70,075,649 |
| Paterson | #3 ES | May-11 | \$56,581 | \$28,223,316 | \$47,044,451 | \$3,955,064 | \$79,279,412 | \$79,222,831 |
| Pemberton Twp. | New Early Childhood Center | Dec-08 | \$2,589,741 | \$1,620,991 | \$27,291,178 | \$1,182,902 | \$32,684,812 | \$28,474,080 |
| Pemberton Twp. | ECC #2 | May-11 | \$0 | \$10,517,704 | \$31,751,038 | \$2,528,844 | \$44,797,586 | \$44,797,586 |
| Perth Amboy | Seaman Avenue School | Sep-09 | \$2,286,285 | \$2,334,681 | \$34,221,644 | \$2,162,160 | \$41,004,770 | \$36,383,804 |
| Phillipsburg | New Phillipsburg HS | Jun-09 | \$16,579,651 | \$4,277,366 | \$139,930,604 | \$13,621,563 | \$174,409,184 | \$157,829,533 |
| Plainfield | Woodland ES | Jan-10 | \$961,998 | \$2,543,230 | \$21,128,376 | \$2,347,597 | \$26,981,202 | \$26,019,204 |
| Pleasantville | Decatur Ave Alternative High School | Apr-09 | \$1,079,408 | \$1,109,732 | \$19,255,431 | \$874,921 | \$22,319,492 | \$20,130,352 |
| Pleasantville | New ECC | May-11 | \$0 | \$5,913,908 | \$42,566,778 | \$3,390,274 | \$51,870,960 | \$51,870,960 |
| Salem City | John Fenwick ES | May-10 | \$382,669 | \$4,629,047 | \$33,368,178 | \$2,657,643 | \$41,037,537 | \$40,654,868 |
| Trenton | New Early Childhood Center | Mar-09 | \$1,818,210 | \$1,650,750 | \$14,348,196 | | \$18,472,252 | \$15,003,292 |
| Trenton* | Roebling School | Jul-10 | \$18,256,121 | \$6,237,000 | \$72,346,500 | | | \$82,147,500 |
| Trenton* | Trenton Central HS | Jun-10 | \$10,330,003 | \$12,560,723 | \$125,581,062 | \$11,513,996 | \$159,985,783 | \$149,655,781 |
| Union City | New ES - Columbus Replacement | Jun-09 | \$7,737,865 | \$4,522,517 | \$44,838,746 | \$2,172,725 | \$59,271,853 | \$47,011,471 |
| Vineland | Vineland Middle School #2 | Jan-09 | \$2,974,438 | \$1,843,265 | \$29,717,420 | \$1,649,104 | \$36,184,227 | \$31,366,524 |
| West New York | Harry L. Bain E.S. | Jun-09 | \$8,481,529 | | \$48,589,938 | \$2,734,991 | \$71,578,652 | \$51,324,929 |
| | | Total | \$236,294,283 | \$345,587,690 | \$2,204,163,004 | \$173,966,367 | \$2,960,011,345 | \$2,649,527,128 |

^{* -} Anticipation of finalization of publicly articulated plans subject to DOE Approval

| 2.9b Funding Allocation | No. of Project | Funds |
|--|-----------------|-----------------|
| Total Projects Fully Funded | 53 | \$2,649,527,128 |
| Total Projects that receive no funds | 0 | \$0 |
| Subtotal | 53 | \$2,649,527,128 |
| Reserve for Emergent Projects, Planning & Unforeseen Eve | \$304,840,373 | |
| Total | \$2,954,367,501 | |

Note: Funding Includes Existing Reserve and Program Costs

2008 New Funding Allocation & Capital Plan for SDA Districts

Color Key

Listing of Projects to Be Funded by Notice-to-Proceed Date

List of 27 Deferred Projects

Based on Planning Estimates for 26 New Projects

| | Estimated. |
|---|---|
| | Estimated Earliest |
| | |
| | Notice to Proceed Date |
| | Nov-08 |
| | Nov-08 |
| y . | Dec-08 |
| | Dec-08 |
| New Elementary School at Marshall & Hazel | Dec-08 |
| | Dec-08 |
| | Dec-08 |
| Pyne Poynt Family M.S. | Jan-09 |
| Vineland Middle School #2 | Jan-09 |
| New Early Childhood Center | Mar-09 |
| Decatur Ave Alternative High School | Apr-09 |
| ECC 13 | Jun-09 |
| Harry L. Bain E.S. | Jun-09 |
| New ES - Columbus Replacement | Jun-09 |
| ECC 03 | Jun-09 |
| E.S. 3 (swapped w/ 24) | Jun-09 |
| Elberon E.S. | Jun-09 |
| New Phillipsburg HS | Jun-09 |
| Oliver Street | Jul-09 |
| South Street | Jul-09 |
| West Side | Jul-09 |
| P.S. 20 | Jul-09 |
| HS conversion to MS | Jul-09 |
| Seaman Avenue School | Sep-09 |
| James Madison School #10 | Sep-09 |
| Lorraine Place ES | Jan-10 |
| Dayton Avenue Middle | Jan-10 |
| · · | Jan-10 |
| New high school | Jan-10 |
| Woodland ES | Jan-10 |
| | New Early Childhood Center Decatur Ave Alternative High School ECC 13 Harry L. Bain E.S. New ES - Columbus Replacement ECC 03 E.S. 3 (swapped w/ 24) Elberon E.S. New Phillipsburg HS Oliver Street South Street West Side P.S. 20 HS conversion to MS Seaman Avenue School James Madison School #10 Lorraine Place ES Dayton Avenue Middle Dayton Avenue Elementary New high school |

2008 New Funding Allocation & Capital Plan for SDA Districts

Color Key

Listing of Projects to Be Funded by Notice-to-Proceed Date

List of 27 Deferred Projects

Based on Planning Estimates for 26 New Projects

| District | School | Estimated Earliest Notice to Proceed Date |
|-----------------|---|---|
| Hoboken | Thomas G. Connors | Feb-10 |
| Orange | Cleveland Street Elementary School | Mar-10 |
| Keansburg | New ECC PK-2 (Caruso) | Mar-10 |
| Salem City | John Fenwick ES | May-10 |
| Bridgeton | Broad Street Elementary Reno | May-10 |
| Trenton* | Trenton Central HS | Jun-10 |
| Camden City | Camden H.S. | Jun-10 |
| East Orange | George Washington Carver | Jun-10 |
| Trenton* | Roebling School | Jul-10 |
| Camden City | Lanning Square E.S. | Aug-10 |
| Passaic City | New ECC & BOE @ Henry Street Site/Leonard Place | Sep-10 |
| Irvington | Madison Avenue ES | Oct-10 |
| Passaic City | New ECC @ Dayton Avenue Site | Nov-10 |
| Gloucester City | Middle School - New | Jan-11 |
| Elizabeth | Academic Magnet HS (incl. Parking Deck) | Mar-11 |
| Paterson | PS # 16 ES | Apr-11 |
| Jersey City | ECC 14 | May-11 |
| Pleasantville | New ECC | May-11 |
| Pemberton Twp. | ECC #2 | May-11 |
| New Brunswick | K Center (Potential +10 PK Classrooms) | May-11 |
| Paterson | #3 ES | May-11 |
| Asbury Park* | New ES (Bangs Replacement) | May-11 |
| Burlington City | Boudinot Area ECC | May-11 |

^{* -} Anticipation of finalization of publicly articulated plans subject to DOE Approval